



ADMINISTRATION AND  
MANAGEMENT

OFFICE OF THE SECRETARY OF DEFENSE  
1950 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1950

July 3, 2014

Library of Congress  
Federal Advisory Committee Desk  
United States Government Documents Section  
U.S./Anglo Acquisitions Division  
101 Independence Avenue, S.E.  
Washington, D.C. 20540

Dear Sir or Madam,

Enclosed is a copy of the charter that re-establishes the Defense Business Board, which is being filed with your office in accordance with the Federal Advisory Committee Act of 1972 (5 U.S.C. Appendix, as amended).

Copies of this charter are also being filed with the Senate Committee on Appropriations, the Senate Committee on Armed Services, the House Committee on Appropriations, and the House Committee on Armed Services.

Sincerely,

A handwritten signature in black ink, which appears to read "James D. Freeman II", is written over a horizontal line.

James D. Freeman II  
Advisory Committee Management  
Officer for the Department of Defense

1 Enclosure  
As stated



ADMINISTRATION AND  
MANAGEMENT

OFFICE OF THE SECRETARY OF DEFENSE

1950 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1950

July 3, 2014

The Honorable Howard P. McKeon  
Chairman  
Committee on Armed Services  
U.S. House of Representatives  
2120 Rayburn House Office Building  
Washington, DC 20515

Dear Mr. Chairman,

Enclosed is a copy of the charter that re-establishes the Defense Business Board, which is being filed with your office in accordance with the Federal Advisory Committee Act of 1972 (5 U.S.C. Appendix, as amended).

Copies of this charter are also being filed with the Library of Congress, the Senate Committee on Appropriations, the Senate Committee on Armed Services, and the House Committee on Appropriations.

Sincerely,

A handwritten signature in black ink, which appears to read "James D. Freeman II", is written over a printed name.

James D. Freeman II  
Advisory Committee Management  
Officer for the Department of Defense

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ADMINISTRATION AND  
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OFFICE OF THE SECRETARY OF DEFENSE

1950 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1950

July 3, 2014

The Honorable Harold Rogers  
Chairman  
Committee on Appropriations  
U.S. House of Representatives  
Washington, D.C. 20515

Dear Mr. Chairman,

Enclosed is a copy of the charter that re-establishes the Defense Business Board, which is being filed with your office in accordance with the Federal Advisory Committee Act of 1972 (5 U.S.C. Appendix, as amended).

Copies of this charter are also being filed with the Library of Congress, the Senate Committee on Appropriations, the Senate Committees on Armed Services, and the House Committee on Armed Services.

Sincerely,

A handwritten signature in black ink, which appears to read "James D. Freeman II", is written over a light blue rectangular background.

James D Freeman II  
Advisory Committee Management  
Officer for the Department of Defense

1 Enclosure  
As stated



ADMINISTRATION AND  
MANAGEMENT

OFFICE OF THE SECRETARY OF DEFENSE

1950 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1950

July 3, 2014

The Honorable Barbara A. Mikulski  
Chairwoman  
Committee on Appropriations  
United States Senate  
Washington, D.C. 20510

Dear Mr. Chairwoman,

Enclosed is a copy of the charter that re-establishes the Defense Business Board, which is being filed with your office in accordance with the Federal Advisory Committee Act of 1972 (5 U.S.C., Appendix, as amended).

Copies of this charter are also being filed with the Library of Congress, the Senate Committee on Armed Services, the House Committees on Appropriations, and the House Committee on Armed Services.

Sincerely,

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James D. Freeman II  
Advisory Committee Management  
Officer for the Department of Defense

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ADMINISTRATION AND  
MANAGEMENT

OFFICE OF THE SECRETARY OF DEFENSE  
1950 DEFENSE PENTAGON  
WASHINGTON, DC 20301-1950

July 3, 2014

The Honorable Carl Levin  
Chairman  
Committee on Armed Services  
United States Senate  
228 Russell Senate Office Building  
Washington, D.C. 20510

Dear Mr. Chairman,

Enclosed is a copy of the charter that re-establishes the Defense Business Board, which is being filed with your office in accordance with the Federal Advisory Committee Act of 1972 (5 U.S.C. Appendix, as amended).

Copies of this charter are also being filed with the Library of Congress, the Senate Committee on Appropriations, the House Committee on Appropriations, and the House Committee Appropriations.

Sincerely,

A handwritten signature in black ink, which appears to read "James D. Freeman II", is written over a horizontal line.

James D. Freeman II  
Advisory Committee Management  
Officer for the Department of Defense

1 Enclosure  
As stated



Charter  
Defense Business Board

1. Committee's Official Designation: The committee shall be known as the Defense Business Board ("the Board").
2. Authority: The Secretary of Defense, in accordance with the provisions of the Federal Advisory Committee Act (FACA) of 1972 (5 U.S.C., Appendix, as amended) and 41 C.F.R. § 102-3.50(d), established the Board.
3. Objectives and Scope of Activities: The Board shall provide the Secretary of Defense and the Deputy Secretary of Defense independent advice and recommendations on critical matters concerning the Department of Defense (DoD), as set out in paragraph four below.
4. Description of Duties: The Board shall examine and advise on overall DoD management and governance from a private sector perspective.
5. Agency or Official to Whom the Committee Reports: The Board shall report to the Secretary of Defense and the Deputy Secretary of Defense, who are authorized to act upon the Board's advice and recommendations.
6. Support: The DoD, through the Office of the Director of Administration and Management (DA&M), shall provide support, as deemed necessary, for the performance of the Board's functions, and shall ensure compliance with the requirements of the FACA, the Government in the Sunshine Act of 1976 (5 U.S.C. § 552b, as amended) ("the Sunshine Act"), governing Federal statutes and regulations, and established DoD policies and procedures.
7. Estimated Annual Operating Costs and Staff Years: The estimated annual operating cost, to include travel, meetings, and contract support, is approximately \$1.02 million. The estimated annual personnel cost to the DoD is 6.0 full-time equivalents.
8. Designated Federal Officer: The Board's Designated Federal Officer (DFO), pursuant to DoD policy, shall be a full-time or permanent part-time DoD employee, and will be appointed in accordance with established DoD policies and procedures.

The Board's DFO is required to be in attendance at all meetings of the Board and any subcommittees for the duration of each and every meeting. However, in the absence of the Board's DFO, a properly approved Alternate DFO, duly appointed to the Board according to DoD policies and procedures, will attend the entire duration of all meetings of the Board or its subcommittees.

The DFO, or the Alternate DFO, will call all of the meetings of the Board and its subcommittees; prepare and approve all meeting agendas; and adjourn any meeting when the DFO, or the Alternate DFO, determines adjournment to be in the public interest or required by governing regulations or DoD policies and procedures.

9. Estimated Number and Frequency of Meetings: The Board will meet at the call of the Board's DFO, in consultation with the Board's Chair. The estimated number of meetings of the Board is four per year.

Charter  
Defense Business Board

10. Duration: The need for this advisory function is on a continuing basis; however, it is subject to renewal every two years.
11. Termination: The Board shall terminate upon completion of its mission or two years from the date this charter is filed, whichever is sooner, unless the Secretary of Defense extends it.
12. Membership and Designation: The Board shall be composed of no more than 25 members. The members must possess the following: (a) a proven track record of sound judgment in leading or governing large, complex private sector corporations or organizations; and (b) a wealth of top-level, global business experience in the areas of executive management, corporate governance, audit and finance, human resources, economics, technology, or healthcare.

The Board members will be appointed by the Secretary of Defense for a term of service of one-to-four years, and will be renewed on an annual basis in accordance with DoD policies and procedures. Members of the Board who are not full-time or permanent part-time Federal employees will be appointed to serve as experts and consultants under the authority of 5 U.S.C. § 3109 to serve as special government employee (SGE) members. Members of the Board who are full-time or permanent part-time Federal employees will serve as regular government employee (RGE) members. All members of the Board are appointed to provide advice on the basis of their best judgment without representing any particular point of view and in a manner that is free from conflict of interest.

The Secretary of Defense shall appoint the Board's chair and vice chair from the total membership, and shall determine the term of service for the Board's chair, which shall not exceed the member's approved term of service.

All Board members will be reimbursed for travel and per diem as it pertains to official business of the Board. Board members will serve without compensation.

No member, unless authorized by the Secretary of Defense, may serve more than two consecutive terms of service on the Board, to include its subcommittees, or serve on more than two DoD federal advisory committees at one time.

The Secretary of Defense, according to DoD policies and procedures pertaining to inviting or appointing individuals to serve on advisory committees, may invite the chairs of the Defense Policy Board and the Defense Science Board to serve as non-voting ex-officio SGE members of the Board, and the Director of the Office of Management and Budget and the Comptroller General of the United States to serve as non-voting ex-officio RGE members of the Board. The non-voting ex-officio SGE members may provide advice to the Board membership only in the areas governed by their respective advisory boards provided the information has been voted on by their membership and is available to the general public. They do not represent their respective advisory boards. These non-voting ex-officio SGE and RGE members, when invited by the Secretary of Defense, will not count toward the Board's total membership.



Charter  
Defense Business Board

The DA&M, on behalf of the Secretary of Defense and pursuant to DoD policies and procedures, may appoint, as deemed necessary, non-voting subject matter experts (SMEs) to assist the Board or its subcommittees on an ad hoc basis. These non-voting SMEs are not members of the Board or its subcommittees, and will not engage or participate in any deliberations by the Board or its subcommittees. These non-voting SMEs, if not full-time or part-time Government employees, will be appointed under the authority of 5 U.S.C. § 3109 on an intermittent basis to address specific issues under consideration by the Board.

13. Subcommittees: DoD, when as necessary and consistent with the Board's mission and DoD policies and procedures, may establish subcommittees, task forces, or working groups to support the Board. Establishment of subcommittees will be based upon a written determination, to include terms of reference, by the Secretary of Defense or the Deputy Secretary of Defense.

Such subcommittees shall not work independently of the chartered board, and shall report all their recommendations and advice solely to the Board for full deliberation and discussion. Subcommittees, task forces, or working groups have no authority to make decisions and recommendations, verbally or in writing, on behalf of the chartered board. No subcommittee or any of its members can update or report, verbally or in writing, directly to DoD or to any Federal officer or employee.

The Secretary of Defense shall appoint subcommittee members even if the member in question is already a member of the Board. Subcommittee members, with the approval of the Secretary of Defense, may serve a term of one-to-four years; however, no individual appointed to any subcommittee of the Board shall serve more than a total of two consecutive terms of service on the Board including any subcommittees.

Subcommittee members, if not full-time or permanent part-time Federal employees, will be appointed to serve as experts and consultants under the authority of 5 U.S.C. § 3109 to serve as SGE members, whose appointments must be renewed on an annual basis. Those subcommittee members who are full-time or permanent part-time Federal employee will be appointed pursuant to 41 C.F.R. § 102-3.130(a) to serve as RGE employees. With the exception reimbursement of official travel and per diem related to the Board or its subcommittees, subcommittee members shall serve without compensation.

Each subcommittee member is appointed to provide advice on behalf of the Government on the basis of his or her best judgment without representing any particular point of view and in a manner that is free from conflict of interest.

The Secretary of Defense shall appoint the chair for any subcommittee of the Board and determine the term of service, which shall not exceed the member's approved term of service.

All subcommittees operate under the provisions of FACA, the Sunshine Act, governing Federal statutes and regulations, and established DoD policies and procedures.



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Defense Business Board

14. Recordkeeping: The records of the Board and its subcommittees shall be handled according to Section 2, General Records Schedule 26 and governing DoD policies and procedures. These records shall be available for public inspection and copying, subject to the Freedom of Information Act of 1966 (5 U.S.C. § 552, as amended).
15. Filing Date: July 3, 2014